

November 14, 2025

Re: Notice and Request for Action regarding Change of Account Information and Order Placements related to the Transfer of the Micro Primary Battery Business

Dear Valued Customer,

We sincerely appreciate your continued support and cooperation.

Murata Manufacturing Co., Ltd. (“we” or “Murata Manufacturing”, together with its affiliates “Murata Group”) hereby, on behalf of your Murata Sales Affiliate (as defined below), provides the following update on preparations for the completion date (“Day 1”) of the transfer of Murata Group’s micro primary battery business (the “Business”) to Maxell, Ltd. (“Maxell”, together with its affiliates “Maxell Group”) (the “Transaction”). For details of the Transaction, please refer to the press release dated June 16, 2025, titled “Notice Regarding the Transfer of the Micro Primary Battery Business to Maxell”. We kindly request your understanding and cooperation to ensure a smooth transition of business operations for Day 1.

Regarding sales activities related to Business outside Japan, we intend to transfer activities from the sales companies of Murata Group to those of the Maxell Group in each corresponding area.

If there are any transactions related to Business between any of your group companies and Murata Group other than your Murata Sales Affiliate, then Murata Group may send similar letters to your group companies around the same time as this letter. In that case, we kindly ask that your group companies review the documents and respond accordingly.

If you have any inquiries, please do not hesitate to contact the representative listed in Section 10 below.

We look forward to your continued support and cooperation.

1. Schedule

As previously stated in the letter dated August 29, 2025, titled “Status of the Preparation for the Completion of the Transfer of the Micro Primary Battery Business to Maxell” (the “August 29 Letter”), we have officially decided to complete the Transaction on March 1, 2026. In connection with this, please be informed that, pursuant to a resolution of the Board of Directors for Murata Manufacturing held on October 31, 2025, Murata Manufacturing, its wholly-owned subsidiary Tohoku Murata Manufacturing Co., Ltd. (“Tohoku Murata”) and SAKURA Co., Ltd. (“NewCo”), a wholly-owned subsidiary recently established by Murata Manufacturing for effectuating the Transaction, have entered into a corporate split agreement concerning an absorption-type corporate split (effective date: March 1, 2026; hereinafter referred to as the “Corporate Split”), whereby Murata Manufacturing and Tohoku Murata are the splitting companies and NewCo is the successor company.

Maxell Group may contact you directly regarding preparations for Day 1. We kindly ask for your understanding and cooperation in this matter.

2. Details of the Entity of the Business as of Day 1

The entities which operate the Business as of Day 1 are as follows:

Items	Before Day 1	On and after Day 1
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Marketing (including contact points for customers), planning, sales, etc.	Murata Manufacturing and Murata Sales Affiliate	Maxell Sales Affiliate
Account	Murata Sales Affiliate account	Maxell Sales Affiliate account (which will be opened for the Transaction)
Design, manufacturing, procurement of materials for manufacturing (including contact points for suppliers), quality assurance, etc.	Tohoku Murata	Maxell Sakura Co.,Ltd. (which will be a subsidiary of Maxell. NewCo will change its company name to the above as of Day 1)

“Murata Sales Affiliate” in this letter means any sales company of Murata Group and “your Murata Sales Affiliate” means the Murata Sales Affiliate with which your company has transactions.

“Maxell Sales Affiliate” in this letter means any sales company of Maxell Group.

3. Account and Applicable Terms and Conditions

Based on your agreement to disclose your company’s confidential information to the Maxell Group, as communicated in the August 29 Letter (for the purposes of preparing for the Transaction and carrying out the Business in NewCo and/or Maxell following Day 1) the Maxell Group will open new accounts and assume transactions under the same terms and conditions currently in place between your company and your Murata Sales Affiliate. Further details will be provided by a Maxell Group contact person once the preparations are complete.

4. Transfer of Accepted Orders

As of Day 1, individual agreements pertaining to accepted orders placed with your Murata Sales Affiliate for which products have not yet been shipped as of Day 1 (the “Outstanding Orders”) will be transferred from your Murata Sales Affiliate to a corresponding Maxell Sales Affiliate—a Maxell Sales Affiliate which is responsible for sales activities in the relevant region. Accordingly, the Outstanding Orders will be transferred from your Murata Sales Affiliate’s order system to the corresponding Maxell Sales Affiliate’s order system on Day 1 without changing the order numbers, and a Maxell Sales Affiliate will, from the shipment commencement date referred to in the following section, sequentially ship products to the delivery locations specified by your company. Regarding the transfer of the Outstanding Orders, your company will need to take steps such as updating the information about the company with which the orders are placed while simultaneously maintaining the original order number. We kindly ask your company to review the separate letter to be sent out by Maxell Group shortly (“Maxell Letter”) and coordinate with Maxell Group regarding the handling and processing of the Outstanding Orders.

For any questions regarding the transfer of the Outstanding Orders, please contact the designated point of contact listed in the Maxell Letter.

If your company disagrees with the transfer of individual agreements from your Murata Sales Affiliate to a Maxell Sales Affiliate as set forth in Section 4, please contact the designated point of contact listed in the Maxell Letter by Friday, December 5, 2025. If you do not do so, your company will be deemed to have consented to the transfer and Maxell Group and Murata Group will each proceed with the subsequent procedures related to the Transaction.

5. Order Acceptance Cutoff Date and Shipment Cutoff Date

To ensure a smooth transition of business operations, Murata Sales Affiliate will cease accepting orders approximately two weeks prior to Day 1 (around Friday, February 13, 2026), and shipments from Murata Sales Affiliate will cease on Wednesday, February 25, 2026. The order acceptance and shipment cutoff date may vary depending on whether the product is for export or import, the product type, and other factors. Please

refer to the Maxell Letter for the order acceptance and shipment commencement date of the relevant Maxell Sales Affiliate.

6. Logistics

We are currently working to maintain the current logistical infrastructure as much as possible at Day 1. If any changes occur, a Murata Group contact person will provide specific explanations.

7. Murata-Branded Products

The logo on products will be switched after a brief transition period. As such, products bearing the Murata logo are expected to continue shipping for a certain period of time even after Day 1. The switch to the Maxell logo will proceed after the relevant Maxell Sales Affiliate obtains approval from your company.

8. Product Packaging Specifications and Compliance with Country-Specific Regulations

Compliance with country-specific laws and regulations due to changes in the business operator will be handled by Maxell Group.

If changes to product packaging specifications are required at Day 1, a Murata Group contact person will inform your company separately.

9. Applicable Master Agreement

Regarding the Outstanding Orders (as defined in Section 4), the terms and conditions of the existing Master Agreement (meaning any agreement defining the basic terms and conditions of transactions, regardless of the title) between your company and Murata Sales Affiliate concerning the Business will continue to apply even after Day 1. For contracts to be entered into between your company and Maxell Group that apply to orders placed after Day 1, we kindly ask your company to review the Maxell Letter and take the necessary actions accordingly.

10. Contact Information

If you have any questions or concerns, please contact Murata Group's sales representative in charge of your company. Please note that the sales representatives may not necessarily be able to answer your questions at this point. We kindly ask for your understanding in advance.

Sincerely yours,

Murata Manufacturing Co., Ltd.
Senior Vice President
Eiichi Morimoto

Dear Team,

Affected TTI P/N = Based on record TTI Singapore there are 3 p/n : 97384009, 97384655, 97384842 which have sales history

Please review the PCN of change notification.

Best Regards,



Capacitors
Circuit Protection
Connectors
Discretes
Electromagnetic
Electromechanical
Optoelectronics
Power
Resistors
Sensors



Heidi Yeung
Corporate Product Manager
TTI, Inc.

Office: +852 3658 4948 (direct phone number)

Branch: +852 3658 4700 x4948

Location: Hong Kong

heidi.yeung@ttiinc.com

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