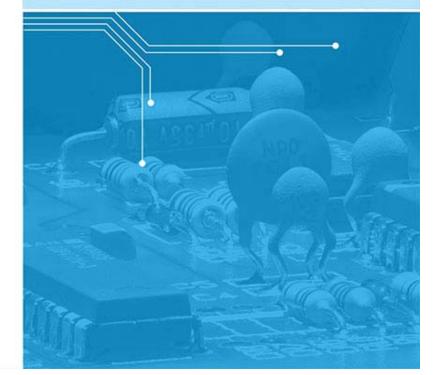


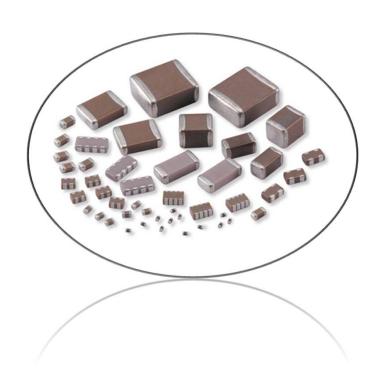


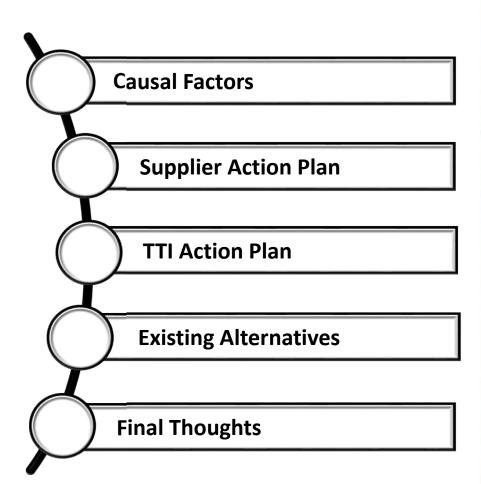


July 12, 2018

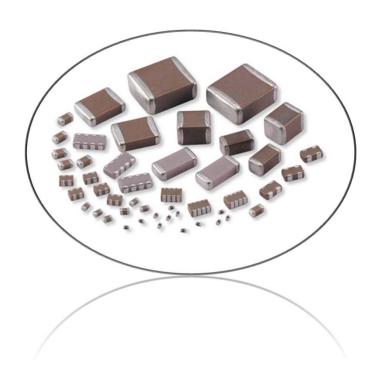


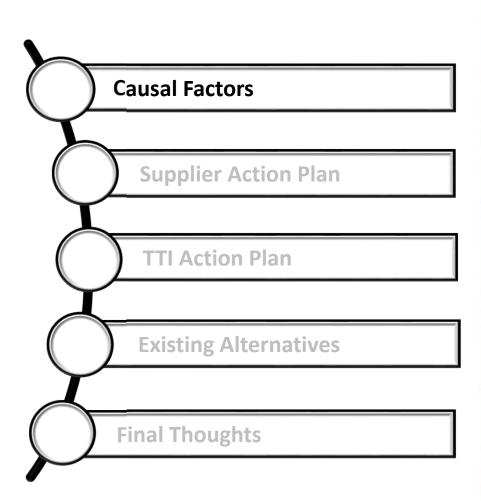














## Strong Economy + Technological Advancements

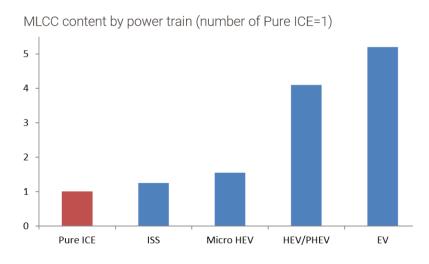
- MLCC market demand has risen dramatically over the past 18 months largely due to simultaneous growth in virtually all market segments
- Additionally, increased technology in the strong automotive, industrial and telecom markets have pushed demand beyond all anticipation

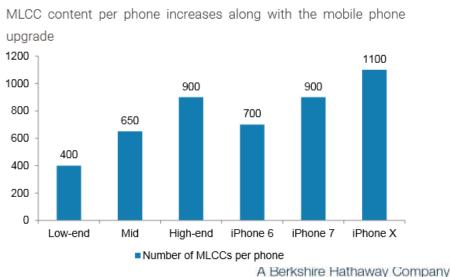
#### **Automotive**

- Powertrain
- Safety & Comfort
- Body Electronics
- Infotainment & Telematics Systems

# Data • Sm

- Smart Phones
- Mobile Internet
- 5G







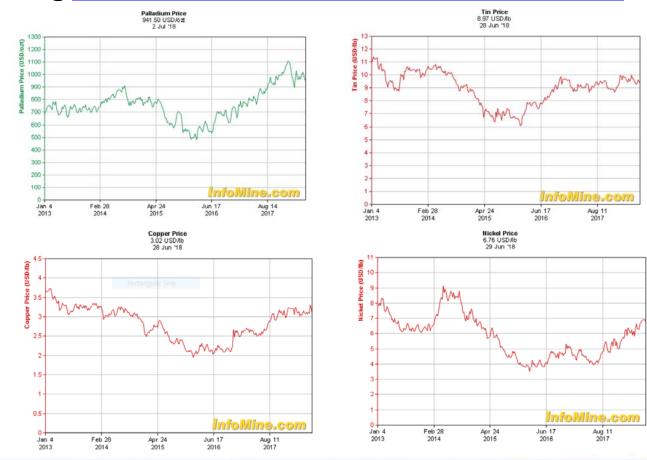
#### Raw Material Cost Trends

Impact of Raw	Material Prices on	the Cost of Capacitors
---------------	--------------------	------------------------

	шір	illipact of Kaw					
	Price	Ceramic					
Base Metals							
Aluminum	<u>~</u>	Low					
Copper	<u>~</u>	Med					
Zinc	<u>~</u>	Low					
Nickel	<b>✓</b>	Med					
Tin	<u>~</u>	Med					
Steel		Low					
Lead	<u>~~</u>	Low					
Precious Metals							
Gold	<u>~</u>	Low					
Silver	<u>~</u>	Med					
Platinum	<u>~</u>	Med					
Palladium	<u>✓</u>	High					
Other							
Oil	<u>~~</u>	Low					
** If non-RoHS compliant part							

Direct materials like bonding wire, lead frame, lead wire, etc. are all affected by metals price increases. For more information, please see TTI MarketEYE

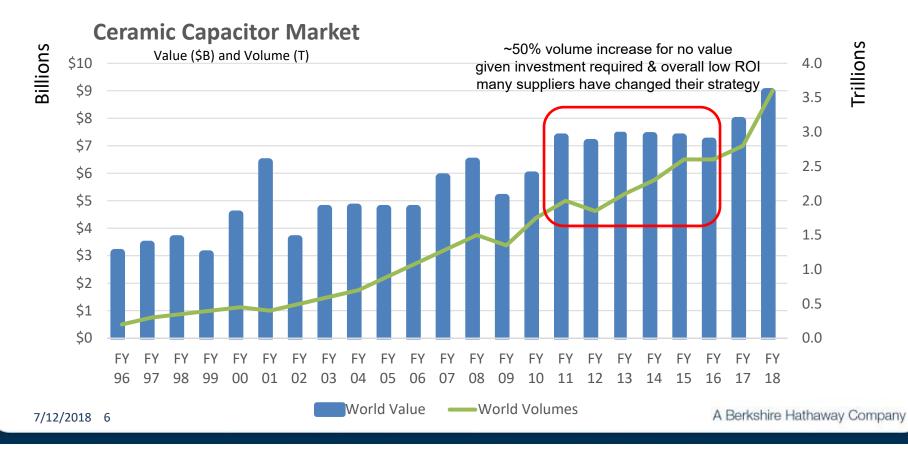
@ www.ttiinc.com/content/ttiinc/en/resources/tools/material-costs.html





## Supplier Reluctance to Add Capacity

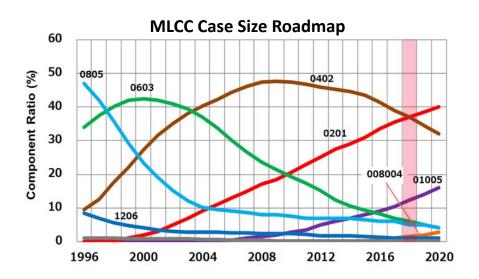
- MLCC unit output has increased every year while revenues remained flat
- Suppliers adding capacity with more balanced and/or measured objective
- Demand growing 25%-35% while capacity grows 10%-25%
- o Forecasted to require a couple years to level out





## Supplier Decisions to Cease Production

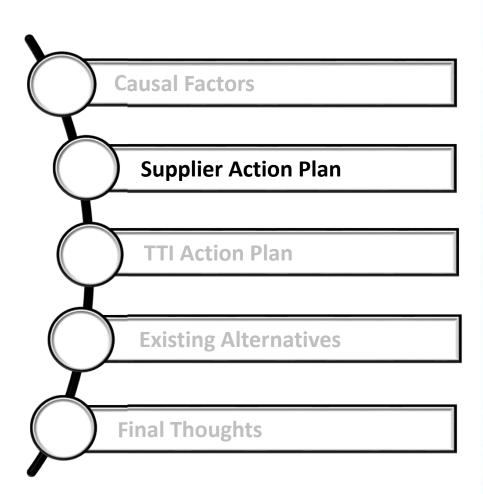
- Several larger suppliers have elected to end of life (EOL) less profitable, commodity products
- Capacity and resources are being redirected to smaller, more economical case sizes and market segments promising more reasonable returns











## Supplier Action Plans



#### Effect on Distribution

- Product Allocation and Limiting of New Orders
  - Distribution is allowed to purchase in levels equivalent to 2016/17 volumes
  - Not able to handle the upside of new customers or increased demand
- Increasing Manufacturing Capacity
  - 30% capacity will not satisfy current demand
  - Capital equipment lead times running 12-24 months
- Increasing Distributor Buy Prices
  - Increasing pricing on new business
  - Not extending debit renewals
  - Re-pricing open backlog and contract pricing
- Expiring Special Costs
  - MPP volume pricing increasing or being removed
  - Affecting existing orders

## **Supplier Action Plans**



## Constrained Suppliers on TTI's Linecard

As of July 1, 2018



Commercial and automotive ceramic capacitors Select values in 0201 through 2220 case sizes Low CV and high CV in all dielectrics



Commercial, automotive and specialty (Flexterm, high temp, high volt, fail safe) Series Cxxxx, all values in 0201 through 2225 case sizes Low CV and high CV



Low CV and high CV GR\*. GC\* and ZR\* series monolithic ceramic capacitors Limited values affected in 0201 and 0402 Most values 0603 and greater All dielectrics



Commercial and automotive ceramic capacitors Series Cxxxx and CGA Select values in 0201-2220 case sizes Low CV and igh CV in all dielectrics

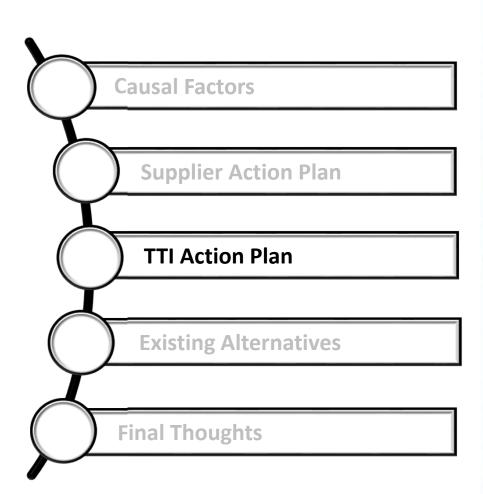


Commercial ceramic capacitors
Series CCxxxx
Select values in 0201-2220 case sizes
Low CV and high CV in all dielectrics

Commercial and automotive







#### TTI Action Plan



## TTI Allocation is Currently Based on 2016/17 Receipts

- Increased On-hand and On-order Inventory Levels
  - Began increasing purchasing volumes from all suppliers in 3Q16
  - 2H'16 began purchasing alternative part numbers for back-up
  - Current backlog exceeds \$100M compared to \$20M in May 2016
- Created a special allocation product team lead by industry and product experts to manage and assist our sales teams, suppliers and customers
- Began allocating constrained product and declining orders from new customers
  - Supporting the customers who have supported us
  - Fairly dividing based on customer historical usage



## Potential Gaps in Supply – Comparative Data

TTI North America's percentage of MLCC sales by case size and value.

	TTI North America – Percentage of Units Shipped 2017 and 1H 2018											
	~1nF	~100nF	~220nF	~470nF	1μF	2.2μF	4.7μF	10μF	22μF	47μF	100μF	220/330μF
Size(inch):	~102	~104	224	474	105	225	475	106	226	476	107	227,337
1005	0	0	0	0	0	0	0	0	0	0	0	0
0201	0.29%	3.68%	0.31%	0.04%	0.00%	0.01%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
0402	3.60%	19.17%	0.94%	0.61%	4.37%	0.68%	0.47%	0.17%	0.00%	0.00%	0.00%	0.00%
0603	3.80%	18.96%	1. <mark>34%</mark>	0.48%	3.11%	0.97%	0.73%	1.30%	0.33%	0.00%	0.00%	0.00%
0805	0.83%	6.78%	0.93%	0.57%	2.82%	0.58%	1.37%	5.31%	0.53%	0.22%	0.00%	0.00%
1206	0.19%	1.61%	0.23%	0.60%	0.83%	0.49%	0.68%	1.50%	0.40%	0.18%	0.20%	0.00%
>=1210	0.02%	0.09%	0.12%	0.09%	0.77%	0.65%	0.63%	1.01%	0.50%	0.24%	0.18%	0.00%

#### Highlighted Square Code:

- Green = Capacitance ratings and case sizes where additional capacity is being added.
- Yellow = Reduced capacity levels by major MLCC suppliers but lesser supply chain impact due to percentages of overall business levels.
- Red = Reduced capacity levels by major MLCC suppliers AND high supply chain impact due to percentage of overall business levels
  - TTI Suppliers to consider for these affected values:

0402 .1μF 0603 .1μF 0805 .1μF Near Term Lo

Long Term

AVXX

Electronic Components

KEVET

#### TTI Action Plan

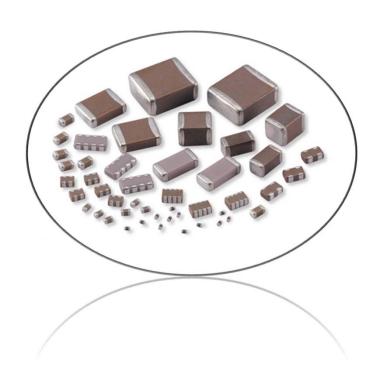


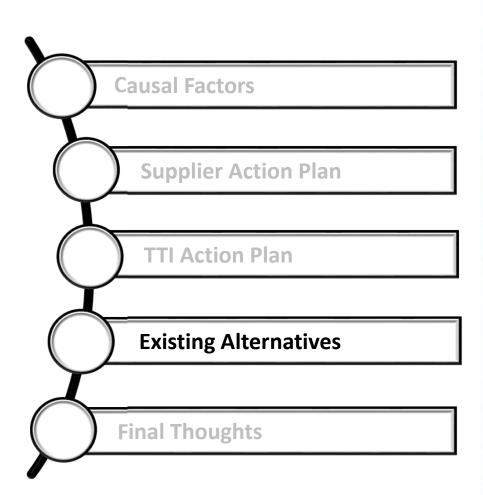
## TTI Allocation is Currently Based on 2016/17 Receipts

- Created New Reports and Cross Reference Tools to Share with Customers
  - Provide best insight of potential supply issues
  - Provide alternates for 95% of allocated product lines
- TTI has #1 Market Share in these Products
  - Largest customer to the manufacturer
- O We are in this for long-term growth and partnership, not short term gain

TTI remains committed to assured supply of highly constrained and allocated products to our existing customers. It is our objective to ensure our existing customers continue to have access at previous year consumption levels.







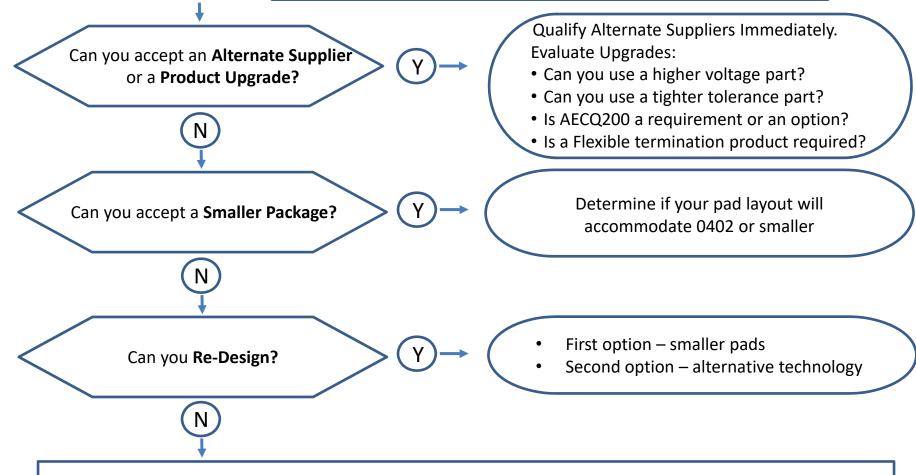
## **Assess Your Options**



## Is Your Design Affected by the MLCC Shortage?



Be prepared for possible price and lead-time increases



Strategically align with a strong distribution partner, don't inflate your requirements

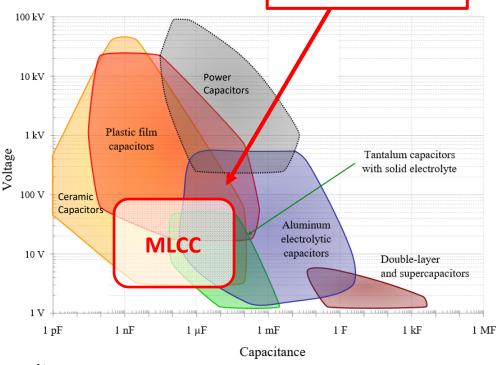
#### What are Your Alternatives



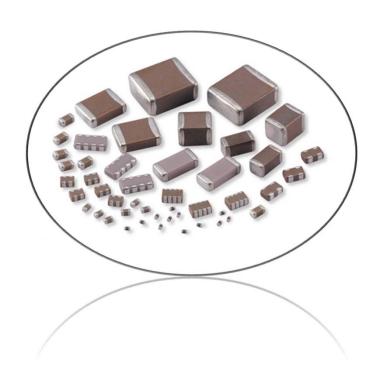
## **Alternative Capacitor Technologies**

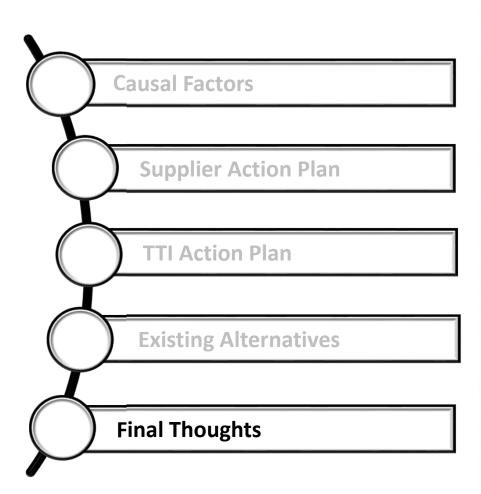
- Tantalum (MnO2)
  - Cost effective when de-rated properly (50% voltage)
  - · A-case generally fits 1206 pads
- Hybrid Polymer Tantalum
  - Low ESR
  - No ignition
  - High capacitance
  - (10%-20% V de-rating)
- Aluminum Polymer
  - Very low ESR
  - · Good for low voltage applications
- o Film
  - Good for higher voltages
  - Robust with long life
- SMT Aluminum Electrolytic
  - · Good for bulk decoupling and higher voltages

Affected Voltage and Capacitance Range for Constrained and Allocated MLCCs











## **Final Thoughts**

- TTI is #1 Distributor of MLCC products in North America and Globally
  - TTI is very important to each supplier
  - We are getting our unfair share, unfortunately sometimes that is not enough – please explore your options with your TTI sales team
- Generate Awareness
  - Inform people within your organization
  - Share the market conditions with your end customers
- Work with TTI on Solutions
  - Your success is our success







# Thank You

1.800.CALL.TTI

www.ttiinc.com